

# **Chartwells Hounslow (Feeding Futures) Limited**

Annual report and financial statements for the year ended 30 September 2021

Company Registration Number 08989091

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**Company information**

<b>Directors</b>	Charles Brown Jodi Lea Robin Mills Gareth Sharpe
<b>Secretary</b>	Compass Secretaries Limited
<b>Registered office</b>	Parklands Court 24 Parklands Birmingham Great Park Rubery Birmingham West Midlands B45 9PZ
<b>Auditor</b>	KPMG LLP Chartered Accountants One Snow Hill Snow Hill Queensway Birmingham B4 6GH

## Strategic report for the year ended 30 September 2021

### Business review

The directors present their strategic report for the year ended 30 September 2021.

The trading results for the year to 30 September 2021 and the Company's financial position as at the end of the year are shown in the attached financial statements.

The Company employs on average 155 employees (2020: 187) across the UK.

Compass Group PLC manages its operations by sector in recognition that they have specific requirements and require specialists to drive tailor made solutions and operating efficiencies. The Company's directors believe that this sector specific approach requires no further KPI's to be presented for an understanding of the development, performance or position of the business.

### Commitment to corporate responsibility

Corporate responsibility (CR) underpins our business, enabling us to achieve our strategic goals in a responsible and sustainable way. We have identified four key CR pillars that address our most material business issues. These are: developing our people, the health and wellbeing of our consumers, the responsible use of resources and environmental reporting. Working to the Science Based Targets Initiative's accredited methodologies, we will reduce the intensity of our Greenhouse Gas emissions by 50% by 2030.

### Principal risks & uncertainties

Competitive pressure in the UK is a continuing risk for the Company, which could result in losing sales to its key competitors. The Company manages this risk by providing quality customer service to its customers and maintaining strong relationships with clients. The Company has some credit risk with a significant proportion of sales being on credit terms to clients. This risk is managed through a close relationship with clients and strong credit control procedures applied within the Company.

During the year, climate change was elevated to a principle risk. This decision was made in recognition of global climate change which is having an impact on all our lives. Direct impact that has the potential to materialise in the future include issues around food sourcing and our supply chains. Issues in these areas could affect the availability of some food products any may lead to food cost inflation.

As we emerge from the pandemic, we are cognisant of changes in the macro economic environment such as pressure on food commodity prices, fuel and labour and the inflationary impact these can bring to the business. The macro economic environment is kept under evaluation through regular business reviews, which provides the agility to flex our contracts and operating model accordingly.

Compass Group PLC's risks are discussed in the Group's Annual Report which does not form part of this report.

### Future developments

Continuing development of relationships with the schools and a focus on continuous improvement ensures we maintain customer satisfaction and grow the business through referral. The Creative Kitchen facility continues to provide educational food experiences to Primary school children both within the Hounslow Borough and also in adjacent boroughs to further grow the business.

The Company is well placed to capitalise on the continued outsourcing of school feeding. We also expect to deliver further operating efficiencies which will help support future growth.

## Strategic report for the year ended 30 September 2021 (continued)

### Section 172(1) statement

Chartwells Hounslow (Feeding Futures) Limited (the Company)

Section 172 of the Companies Act 2006 requires a director of a company to act in the way he or she considers, in good faith, would most likely promote the success of the company for the benefit of its members as a whole. In doing this section 172 requires a director to have regard, amongst other matters, to the:

- likely consequences of any decisions in the long-term;
- interests of the company's employees;
- need to foster the company's business relationships with suppliers, customers and others;
- impact of the company's operations on the community and environment;
- desirability of the company maintaining a reputation for high standards of business conduct, and
- need to act fairly as between members of the company.

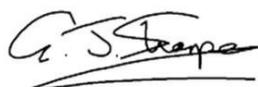
In discharging their duties under section 172 the directors have regard to both the factors set out above and others that may be considered relevant to the decisions being made. The directors acknowledge that every decision made will not necessarily result in a positive outcome for all of the Company's stakeholders. By considering the Company's purpose, vision and values together with its strategic priorities and having a process in place for decision-making, the directors aim to ensure that Board decisions are consistent and predictable.

As is normal for large companies, the Company's board (the Board) delegates authority for day-to-day management of the Company to executives and then engages management in setting, approving and overseeing execution of the business strategy and related policies. The executive committee, which comprises the directors of the Company, manages and oversees the UK and Ireland operation's health and safety, financial and operational performance and legal and regulatory compliance at regular meetings. It also reviews other areas over the course of the financial year including the business strategy; key risks; stakeholder-related matters; diversity and inclusivity; environmental matters; corporate responsibility; and governance, compliance and legal matters. This is done through the consideration and discussion of reports which are sent in advance of each executive committee meeting and through presentations to the directors as members.

During the year the directors received information which assisted in promoting their understanding of the interests and views of the Company's key stakeholders and other relevant factors when making decisions. This information was distributed in a range of different formats including in reports and presentations on financial and operational performance, non-financial KPIs, risk, ESG matters and the outcomes of specific pieces of engagement. This facilitated a greater understanding of the nature of stakeholder concerns, and assisted the directors in complying with their section 172 duty to promote success of the Company. Examples of how the directors have had regard to the matters set out in section 172(1)(a)-(f) when discharging their duties under section 172, and the effect of those decisions, are set out below:

In deciding whether to adopt Compass Subsidiary Governance Code (the Code) the directors considered whether its adoption would be in the best interests of its stakeholders, including its shareholders, employees and other group companies. It was concluded that formalising the governance arrangements of the Company, particularly with regard to the consideration of stakeholder views when taking decisions, would be in the best interest of stakeholders as a whole.

Approved by the Board on 16 June 2022 and signed on its behalf by:



.....  
Gareth Sharpe  
Director

## **Directors' report for the year ended 30 September 2021**

The directors present their annual report and the financial statements for the year ended 30 September 2021.

### **Going concern**

The financial statements have been prepared on a going concern basis which the directors consider to be appropriate for the following reason. Compass Group PLC has indicated its intention to continue to make available funds as needed by the company for a period of twelve months from the date of approval of the financial statements. Consequently, the directors are confident that the Company will have sufficient funds to continue to meet its liabilities as they fall due for at least twelve months from the date of approval of the financial statements and therefore have prepared the financial statements on a going concern basis.

As with any company placing reliance on other group entities for financial support, the directors acknowledge that there can be no certainty that this support will continue although, at the date of approval of these financial statements, they have no reason to believe that it will not do so.

### **Dividends**

The directors do not recommend the payment of a dividend for the year (2020: £Nil).

### **Directors' of the Company**

The directors who held office during the year are:

Charles B Brown  
Jodi Lea  
Robin Mills  
Sarah Sergeant (resigned 31 July 2021)

The following directors were appointed after the year end:  
Gareth Sharpe (appointed 2 November 2021)

### **Financial instruments**

The company's principle financial instruments comprise cash and liquid resources and various items such as trade debtors, trade creditors, accruals and prepayments that arise directly from its operations.

The main purpose of these financial instruments is to finance the company's operations.

### **Political and charitable donations**

The company made no political donations or incurred any political expenditure during the year (2020: £Nil).

### **Disclosure of information to the auditor's**

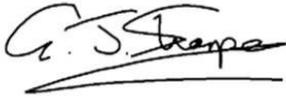
The directors who held office at the date of approval of this directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the Company's auditor is unaware; and each director has taken all the steps that they ought to have taken as a director to make themselves aware of any relevant audit information and to establish that the company's auditor is aware of that information.

**Directors' report for the year ended 30 September 2021 (continued)**

**Auditor**

Pursuant to Section 487 of the Companies Act 2006, the auditor will be deemed to be reappointed and KPMG LLP will therefore continue in office.

Approved by the Board on 16 June 2022 and signed on its behalf by:

A handwritten signature in black ink, appearing to read 'G. J. Sharpe', written over a horizontal line.

.....  
Gareth Sharpe  
Director

## **Statement of directors' responsibilities in respect of the strategic report, directors' report and the financial statements**

The directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK accounting standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 101 *Reduced Disclosure Framework*.

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the Company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- assess the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

# **Independent Auditor's Report to the Members of Chartwells Hounslow (Feeding Futures) Limited**

## **Report on the audit of the financial statements**

### **Opinion**

We have audited the financial statements of Chartwells Hounslow (Feeding Futures) Limited (“the company”) for the year ended 30 September 2021, which comprise the Income Statement, Statement of Comprehensive Income, Balance Sheet, Statement of Changes in Equity and related notes, including the accounting policies set out in note 1.

In our opinion the financial statements:

- give a true and fair view of the state of the company’s affairs as at 30 September 2021 and of its profit for the year then ended;
- have been properly prepared in accordance with UK accounting standards, including FRS 101 *Reduced Disclosure Framework*; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (“ISAs (UK)”) and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the company in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

### **Going concern**

The directors have prepared the financial statements on the going concern basis as they do not intend to liquidate the company or to cease its operations, and as they have concluded that the company’s financial position means that this is realistic. They have also concluded that there are no material uncertainties that could have cast significant doubt over its ability to continue as a going concern for at least a year from the date of approval of the financial statements (“the going concern period”).

We used our knowledge of the company, its industry, and the general economic environment to identify the inherent risks to its business model and analysed how those risks might affect the company's financial resources or ability to continue operations over the going concern period. The risks that we considered most likely to adversely affect the company's available financial resources over this period were those impacting Compass Group PLC (the Group), on which the company places reliance for the financial support. These were:

- the ability of the Group to respond and adapt to structural changes in the industry as a result of COVID-19

We also considered less predictable but realistic second order impacts, such as the impact of inflationary increases in the cost of labour or food and adverse changes in economic conditions, which could result in a rapid reduction of available financial resources.

We considered whether these risks could plausibly affect the liquidity or covenant compliance in the going concern period by comparing severe, but plausible, downside scenarios that could arise from these risks individually and collectively against the level of available financial resources and covenants indicated by the Group's financial forecasts.

- we consider that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate;
- we have not identified, and concur with the directors' assessment that there is not, a material uncertainty related to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for the going concern period.

## **Independent Auditor's Report to the Members of Chartwells Hounslow (Feeding Futures) Limited (continued)**

### **Going concern (continued)**

However, as we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the above conclusions are not a guarantee that the company will continue in operation.

### **Fraud and breaches of laws and regulations - ability to detect**

#### **Identifying and responding to risks of material misstatement due to fraud**

To identify risks of material misstatement due to fraud ("fraud risks") we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included reading of Board meeting minutes, enquiring of directors and inspection of policy documentation as to the Compass Group PLC's group policies and procedures to prevent and detect fraud that apply to this group company as well as enquiring whether the directors have knowledge of any actual, suspected, or alleged fraud.

We communicated identified fraud risks throughout the audit team and remained alert to any indications of fraud throughout the audit.

As required by auditing standards, and our overall knowledge, of the control environment, we perform procedures to address the risk of management override of controls and the risk of fraudulent revenue recognition.

We did not identify any additional fraud risks.

In determining the audit procedures, we took into account the results of our evaluation of design and implementation of control related to management review of year-end adjustments to accrued and deferred income. We also performed procedures including identifying journal entries to test based on risk criteria and comparing the identified entries to supporting documentation. These included those entries from revenue to unexpected accounts, cash and borrowings to unexpected accounts, and movement of revenue and costs between contracts.

Our procedures over revenue recognised throughout the year are designed to identify unexpected transaction pairings that impact revenue in the period. We also perform specific testing over manual journals moving revenue between contracts - our testing identified no significant issues.

#### **Identifying and responding to risks of material misstatement related to compliance with laws and regulations**

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial and sector experience, and through discussion with the directors, and other management (as required by auditing standards), and from inspection of the company's regulatory and legal correspondence and discussed with the directors and other management the policies and procedures regarding compliance with laws and regulations.

We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit.

The potential effect of these laws and regulations on the financial statements varies considerably.

## **Independent Auditor's Report to the Members of Chartwells Hounslow (Feeding Futures) Limited (continued)**

### **Identifying and responding to risks of material misstatement related to compliance with laws and regulations (continued)**

Firstly, the company is subject to laws and regulations that directly affect the financial statements including financial reporting legislation (including related companies' legislation), distributable profits legislation, and taxation legislation and we assessed the extent of compliance with these laws and regulations as part our procedures on the related financial statement items.

Secondly, the company is subject to many other laws and regulations where the consequences of non-compliance could have a material effect on amounts or disclosures in the financial statements, for instance through the imposition of fines or litigation or the loss of company's license to operate. We identified the following areas as those most likely to have such an effect: health and safety, data protection laws, anti-bribery, employment law, regulatory capital and liquidity, and certain aspects of company legislation recognising the financial and regulated nature of the company's activities and its legal form. Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the directors and other management and inspection of regulatory and legal correspondence, if any. Therefore, if a breach of operational regulations is not disclosed to us or evident from relevant correspondence, an audit will not detect that breach.

### **Context of the ability of the audit to detect fraud or breaches of law or regulation**

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

### **Strategic report and directors' report**

The directors are responsible for the strategic report and the directors' report. Our opinion on the financial statements does not cover those reports and we do not express an audit opinion thereon.

Our responsibility is to read the strategic report and the directors' report and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on that work:

- we have not identified material misstatements in the strategic report and the directors' report;
- in our opinion the information given in those reports for the financial year is consistent with the financial statements;  
and
- in our opinion those reports have been prepared in accordance with the Companies Act 2006.

### **Matters on which we are required to report by exception**

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in these respects.

## **Independent Auditor's Report to the Members of Chartwells Hounslow (Feeding Futures) Limited (continued)**

### **Directors' responsibilities**

As explained more fully in their statement set out on page 7, the directors are responsible for: the preparation of the financial statements and for being satisfied that they give a true and fair view; such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

### **Auditor's responsibilities**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A fuller description of our responsibilities is provided on the FRC's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities).

### **The purpose of our audit work and to whom we owe our responsibilities**

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.



.....  
**Mark Flanagan (Senior Statutory Auditor)**  
**for and on behalf of KPMG LLP, Statutory Auditor**

*Chartered Accountants*  
One Snow Hill  
Snow Hill Queensway  
Birmingham  
B4 6GH

Date: .....24 June 2022

**Income statement**

For the year ended 30 September 2021

	Note	2021 £000	2020 £000
Turnover	2	3,161	2,842
Cost of Sales		<u>(1,405)</u>	<u>(960)</u>
<b>Gross Profit</b>		1,756	1,882
Administrative Expenses	3	<u>(1,773)</u>	<u>(1,394)</u>
<b>Operating (Loss)/profit</b>		(17)	488
Interest payable and Similar Charges	4	<u>-</u>	<u>(13)</u>
<b>(Loss)/profit on Ordinary Activities before taxation</b>		(17)	475
Tax on profit on ordinary activities	7	19	(95)
<b>Profit for the financial year</b>		<u>2</u>	<u>380</u>

The above results were derived from continuing operations.

**Statement of comprehensive income**

For the year ended 30 September 2021

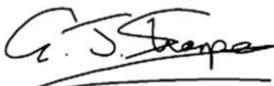
	<b>2021</b>	<b>2020</b>
	<b>£000</b>	<b>£000</b>
Profit for the financial year	<u>2</u>	<u>380</u>
<b>Total comprehensive income for the year</b>	<u><u>2</u></u>	<u><u>380</u></u>

**Balance sheet**

As at the 30 September 2021

	Note	2021 £000	2020 £000
<b>Fixed assets</b>			
Intangible assets	10	14	-
Tangible fixed assets	9	186	169
		<u>200</u>	<u>169</u>
<b>Current assets</b>			
Stocks	11	85	81
Debtors	12	3,208	2,601
Cash at bank and in hand		25	129
		<u>3,318</u>	<u>2,811</u>
<b>Creditors:</b> Amounts falling due within one year	13	<u>(2,165)</u>	<u>(1,629)</u>
<b>Net current assets</b>		1,153	1,182
<b>Net assets</b>		<u>1,353</u>	<u>1,351</u>
<b>Capital and reserves</b>			
Called up share capital	14	-	-
Retained earnings		1,353	1,351
Equity shareholder's funds/(deficit)		<u>1,353</u>	<u>1,351</u>

The financial statements of Chartwells Hounslow (Feeding Futures) Limited (registered number 08989091) were approved by the Board of Directors and authorised for issue on 16 June 2022 and signed on its behalf by:



.....  
Gareth Sharpe  
Director

**Statement of changes in equity**

For the year ended 30 September 2021

	<b>Called up share capital £000</b>	<b>Retained earnings £000</b>	<b>Total £000</b>
<b>At 1 October 2020</b>	-	1,351	1,351
Profit for the year	-	2	2
<b>At 30 September 2021</b>	<u>-</u>	<u>1,353</u>	<u>1,353</u>

For the year ended 30 September 2020

	<b>Called up share capital £000</b>	<b>Retained earnings £000</b>	<b>Total £000</b>
<b>At 1 October 2019</b>	-	971	971
Profit for the year	-	380	380
<b>At 30 September 2020</b>	<u>-</u>	<u>1,351</u>	<u>1,351</u>

## Notes to the financial statements for the year ended 30 September 2021

### 1 Accounting policies

Chartwells Hounslow (Feeding Futures) Limited ("the Company") is a private company limited by share capital, incorporated, and registered in England & Wales and domiciled in England. The registered number is 08989091, and is a subsidiary of Compass Group, UK and Ireland Limited. It's registered address is: Parklands Court, 24 Parklands, Birmingham Great Park, Rubery, Birmingham, B45 9PZ, United Kingdom.

These financial statements were prepared in accordance with Financial Reporting Standard 101 *Reduced Disclosure Framework* ("FRS 101"). The amendments to FRS 101 (2014/15 Cycle) issued in July 2015 and effective immediately have been applied.

The Company's ultimate parent undertaking, Compass Group PLC includes the Company in its consolidated financial statements. The consolidated financial statements of Compass Group PLC are prepared in accordance with International Financial Reporting Standards and are available to the public and may be obtained from Companies House, Crown Way, Cardiff, United Kingdom, CF14 3UZ.

In preparing these financial statements, the Company applies the recognition, measurement and disclosure requirements of International Accounting Standards in conformity with the requirements of the Companies Act 2006 ("Adopted IFRSs"), but makes amendments where necessary in order to comply with Companies Act 2006 and has set out below where advantage of the FRS 101 disclosure exemptions has been taken.

In these financial statements the Company has applied the exemptions available under FRS101 in respect of the following disclosures:

- Cash flow statement and related notes;
- Certain disclosures regarding revenue;
- Comparative period reconciliations for share capital, tangible and intangible assets
- Disclosures in respect of transactions with wholly owned subsidiaries;
- The effects of new but not yet effective IFRSs;
- Disclosure in respect of the compensation of Key Management Personnel; and
- Disclosure of transactions with a management entity that provides key management personnel services to the company.

The Company proposes to continue to adopt the reduced disclosure framework of FRS 101 in its next financial statements.

As the consolidated financial statements of Compass Group PLC include the equivalent disclosures, the Company has also taken the exemptions under FRS 101 available in respect of the following disclosures:

- IFRS 2 Share Based Payments in respect of group settled share based payments; and
- Certain disclosures required by IFRS 13 Fair Value Measurement and the disclosures required by IFRS 7 Financial Instrument Disclosures.

The accounting policies set out below have, unless otherwise stated, been applied consistently to all periods presented in these financial statements.

### Basis of measurement

The financial statements have been prepared on a historical cost basis as modified by the revaluation of certain financial instruments .

## Notes to the financial statements for the year ended 30 September 2021 (continued)

### 1 Accounting policies (continued)

#### Going concern

Chartwells Hounslow (Feeding Futures) Limited is a profitable entity in a net asset position. The directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for a period of at least 12 months from the date of signing these financial statements. Accordingly, they continue to adopt the going concern basis in preparing the financial statements. In doing so, the directors have considered the latest guidelines from the Financial Reporting Council regarding the preparation of the financial statements on a going concern basis.

#### Functional and presentation currency

These financial statements are presented in Sterling, which is the Company's functional currency. All financial information presented in Sterling has been rounded to the nearest thousand, except when otherwise indicated.

#### Estimates and judgements

The preparation of the financial statements in conformity with FRS 101 requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. These judgements and estimates are based on historical experience and other factors that are believed to be reasonable under the circumstances. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

In the prior year, going concern was considered to be a critical judgement due to the level of uncertainty as to the future impact on the financial performance of the Company as a result of COVID-19. This year, going concern is not considered to be a critical judgement reflecting the company's strong financial position.

#### Non-derivative financial instruments

Non-derivative financial instruments comprise investments in equity and debt securities, trade and other debtors, cash and cash equivalents, loans and borrowings, and trade and other creditors.

#### Trade and other debtors

Trade and other debtors are recognised initially at fair value. Subsequent to initial recognition they are measured at amortised cost using the effective interest method, less any impairment losses.

Non-monetary assets and liabilities denominated in foreign currencies that are measured at fair value are retranslated to the functional currency at the exchange rate at the date that the fair value was determined. Non-monetary items in a foreign currency that are measured based on historical cost are translated using the exchange rate at the date of the transaction.

#### Trade and other creditors

Trade and other creditors are recognised initially at fair value. Subsequent to initial recognition they are measured at amortised cost using the effective interest method.

## Notes to the financial statements for the year ended 30 September 2021 (continued)

### 1 Accounting policies (continued)

#### Cash and cash equivalents

Cash and cash equivalents comprise cash balances and call deposits. Bank overdrafts that are repayable on demand and form an integral part of the Company's cash management are included as a component of cash and cash equivalents.

#### Interest-bearing borrowings

Interest-bearing borrowings are recognised initially at fair value less attributable transaction costs. Subsequent to initial recognition, interest-bearing borrowings are stated at amortised cost using the effective interest method, less any impairment losses.

#### Non-derivative financial liabilities

The Company initially recognises debt securities issued and subordinated liabilities on the date that they are originated. All other financial liabilities (including liabilities designated as at fair value through profit or loss) are recognised initially on the trade date, which is the date that the Company becomes a party to the contractual provisions of the instrument.

The Company derecognises a financial liability when its contractual obligations are discharged, cancelled or expire.

The Company classifies non-derivative financial liabilities into the other financial liabilities category. Such financial liabilities are recognised initially at fair value less any directly attributable transaction costs. Subsequent to initial recognition, these financial liabilities are measured at amortised cost using the effective interest method.

#### Share capital

##### Ordinary shares

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of ordinary shares are recognised as a deduction from equity, net of any tax effects.

##### Impairment excluding deferred tax assets

##### Financial assets (including trade and other debtors)

A financial asset not carried at fair value through profit or loss is assessed at each reporting date to determine whether there is objective evidence that it is impaired. A financial asset is impaired if objective evidence indicates that a loss event has occurred after the initial recognition of the asset, and that the loss event had a negative effect on the estimated future cash flows of that asset that can be estimated reliably.

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount and the present value of the estimated future cash flows discounted at the asset's original effective interest rate. For financial instruments measured at cost less impairment an impairment is calculated as the difference between its carrying amount and the best estimate of the amount that the Company would receive for the asset if it were to be sold at the reporting date. Interest on the impaired asset continues to be recognised through the unwinding of the discount. When a subsequent event causes the amount of impairment loss to decrease, the decrease in impairment loss is reversed through profit or loss.

## Notes to the financial statements for the year ended 30 September 2021 (continued)

### 1 Accounting policies (continued)

#### Non-financial assets

The carrying amounts of the Company's non-financial assets, other than deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. For goodwill, and intangible assets that have indefinite useful lives or that are not yet available for use, the recoverable amount is estimated each year at the same time.

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For the purpose of impairment testing, assets that cannot be tested individually are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or groups of assets (the "cash-generating unit"). The goodwill acquired in a business combination, for the purpose of impairment testing, is allocated to cash-generating units, or ("CGU"). Subject to an operating segment ceiling test, for the purposes of goodwill impairment testing, CGUs to which goodwill has been allocated are aggregated so that the level at which impairment is tested reflects the lowest level at which goodwill is monitored for internal reporting purposes. Goodwill acquired in a business combination is allocated to groups of CGUs that are expected to benefit from the synergies of the combination.

An impairment loss is recognised if the carrying amount of an asset or its CGU exceeds its estimated recoverable amount. Impairment losses are recognised in the income statement. Impairment losses recognised in respect of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to the units, and then to reduce the carrying amounts of the other assets in the unit (group of units) on a pro rata basis.

#### Impairment excluding deferred tax assets (continued)

#### Non-financial assets (continued)

In respect of other assets, impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

#### Intangible Assets

Amortisation is charged to the income statement on a straight-line basis over the estimated useful lives of intangible assets unless such lives are indefinite. Intangible assets with an indefinite useful life are systematically tested for impairment at each balance sheet date.

Asset class	Depreciation rate
Software	4-8 years

## Notes to the financial statements for the year ended 30 September 2021 (continued)

### 1 Accounting policies (continued)

#### Tangible Assets

Tangible fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses.

Where parts of an item of tangible fixed assets have different useful lives, they are accounted for as separate items of tangible fixed assets.

All tangible fixed assets are reviewed for impairment when there are indications that the carrying value may not be recoverable. Freehold land is not depreciated. All other property, plant and equipment assets are carried at cost less accumulated depreciation and any recognised impairment in value.

#### Depreciation

Depreciation is provided on a straight line basis over the anticipated useful lives of the assets.

The following rates applied for the Company

Asset class	Depreciation rate
Plant and vehicles	Straight-line 3 years
Fixtures and fittings, tools and equipment	Straight-line 4 years

When assets are sold, the difference between the sale proceeds and the carrying amount of the assets is recognised in the income statement.

#### Leases

At the inception of a contract, the Company assesses whether the contract is, or contains, a lease. A contract is, or contains, a lease if it conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Control is conveyed where the Company has both the right to direct the identified asset's use and to obtain substantially all the economic benefits from that use. The Company allocates the consideration in the contract to each lease and non-lease component. The non-lease component, where it is separately identifiable, is not included in the right of use of asset.

When a lease is recognised in a contract, the Company recognises a right of use asset and a lease liability at the lease commencement date. The Company recognises a right of use asset and a corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for leases of low value assets with an initial fair value less than approximately £5,000 and short term leases of 12 months or less. For these leases, the lease rentals are charged to the income statement as an operating expense on a straight line basis over the period of the lease.

The right of use asset is initially measured at cost, comprising the initial lease liability adjusted for any lease payments already made, plus any initial direct costs incurred and an estimate of restoration costs, less any lease incentives received. The right of use asset is subsequently depreciated on a straight line basis over the shorter of the lease term or the useful life of the underlying asset. The estimated useful lives of right of use assets are determined on the same basis as those of property, plant and equipment. The right of use asset is tested for impairment if there are any indicators of impairment.

## Notes to the financial statements for the year ended 30 September 2021 (continued)

### 1 Accounting policies (continued)

#### Leases (continued)

The lease liability is measured at the present value of the lease payments that are reasonably certain and not paid at the commencement date, discounted at the Company's incremental borrowing rate specific to the term and start date of the lease. The lease liability is subsequently measured at amortised cost using the effective interest rate method. The lease liability is remeasured, with a corresponding adjustment to the right of use asset, by discounting the revised lease payments as follows:

- (i) using the initial discount rate at the inception of the lease when lease payments change as a result of changes to residual value guarantees and changes in an index other than a floating interest rate; and
- (ii) using a revised discount rate when lease payments change as a result of the Company's reassessment of whether it is reasonably certain to exercise a purchase, extension or termination option, changes in the lease term or as a result of a change in floating interest rates.

#### Stock

Stocks are stated at the lower of cost and net realisable value. Cost is based on the first-in first-out principle and includes expenditure incurred in acquiring the stocks, production or conversion costs and other costs in bringing them to their existing location and condition.

#### Revenue

Turnover represents income derived from contracts for the provision of food and support services by the Company to customers in exchange for consideration in the normal course of business. The Company's revenue is comprised of revenues under its contracts with clients. Clients engage the Company to provide food and support services at their locations. Payment terms are set at contract level and vary according to country, sector and individual client. IFRS 15 'Revenue from contracts with customers' deals with the revenue recognition and establishes principles for reporting useful information to users of financial statements about the nature, amount, timing and uncertainty of revenue and cash flows arising from an entity's contracts with customers.

## Notes to the financial statements for the year ended 30 September 2021 (continued)

### 1 Accounting policies (continued)

#### Taxation

Tax expense comprises current and deferred tax, it is recognised in the income statement except to the extent that it relates to items recognised directly in equity or in other comprehensive income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years. Current tax payable also includes any tax liability arising from the declaration of dividends.

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

Deferred tax is not recognised for temporary differences on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted at the reporting date.

In determining the amount of current and deferred tax the Company takes into account the impact of uncertain tax positions and whether additional taxes and interest may be due.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realised simultaneously.

A deferred tax asset is recognised for unused tax losses, tax credits and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised.

#### Defined contribution plan

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contributions into a separate entity and has no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution plans are recognised as an employee benefit expense in the income statement in the periods during which related services are rendered by employees.

#### Expenses

#### Financing income and expenses

Financing expenses comprise interest payable. Interest income and interest payable is recognised in the income statement as it accrues, using the effective interest method. Dividend income is recognised in the income statement on the date the entity's right to receive payments is established.

#### Interest receivable and Interest payable

Other interest receivable and similar income include interest receivable on funds invested and net foreign exchange gains. Foreign currency gains and losses are reported on a net basis.

**Notes to the financial statements for the year ended 30 September 2021 (continued)****2 Turnover**

Turnover, all one class of business, represents the invoiced value excluding value added tax of goods and services provided to customers.

The analysis of turnover by geographical area is as follows:

	<b>2021</b>	<b>2020</b>
	<b>£000</b>	<b>£000</b>
United Kingdom	3,161	2,842

**3 Expenses and auditors remuneration**

	<b>2021</b>	<b>2020</b>
	<b>£000</b>	<b>£000</b>
Depreciation and amounts written off tangible fixed assets	94	121
Amortisation charge	11	1

Auditor's remuneration:

	<b>2021</b>	<b>2020</b>
	<b>£000</b>	<b>£000</b>
Audit of the financial statements	11	11

**4 Interest payable and similar charges**

	<b>2021</b>	<b>2020</b>
	<b>£000</b>	<b>£000</b>
Interest payable and similar charges	-	13

**5 Employee information**

The average number of persons employed by the Company (including directors) during the year, analysed by category was as follows:

	<b>2021</b>	<b>2020</b>
	<b>No.</b>	<b>No.</b>
Administration and support	155	187

The aggregate payroll costs (including directors' remuneration) were as follows:

	<b>2021</b>	<b>2020</b>
	<b>£000</b>	<b>£000</b>
Wages and salaries	1,273	1,559
Social security costs	57	72
Pension costs	172	198
	<u>1,502</u>	<u>1,829</u>

**Notes to the financial statements for the year ended 30 September 2021 (continued)**

**6 Directors' remuneration**

	<b>2021</b>	<b>2020</b>
	<b>£000</b>	<b>£000</b>
Directors' Emoluments	1,063	1,045
Pension contributions	38	24
	<hr/>	<hr/>

In respect of the highest paid director:

	<b>2021</b>	<b>2020</b>
	<b>£000</b>	<b>£000</b>
Directors' emoluments	411	562
	<hr/>	<hr/>

The directors' remuneration is borne by other group companies.

None of the directors are active members of a defined benefit pension scheme (2020: £Nil).

**7 Income tax**

Tax charged/(credited) in the income statement account

	<b>2021</b>	<b>2020</b>
	<b>£000</b>	<b>£000</b>
<b>Current Taxation</b>		
UK Corporation tax	18	99
UK Corporation tax adjustment to prior periods	16	1
	<hr/>	<hr/>
	34	100
	<hr/>	<hr/>

**Deferred taxation**

Arising from origination and reversal of temporary differences	(18)	(7)
Adjustment in respect of previous years	(10)	7
Impact of change in tax rate	(25)	(5)
Total deferred tax (note 12)	<hr/>	<hr/>
	(53)	(5)

Tax expense in the income statement	<hr/>	<hr/>
	(19)	95

The tax assessed for the year is lower (2020: higher) than the standard effective rate of corporation tax in the UK for the year ended 30 September 2021 of 19% (2020: 19%). The differences are explained below:

The differences are reconciled below:

	<b>2021</b>	<b>2020</b>
	<b>£000</b>	<b>£000</b>
Profit before tax	(17)	475
Corporation tax at standard rate	<hr/>	<hr/>
	(3)	90
Expenses not deductible for tax purposes	3	2
Decrease from effect of different UK tax rates on some earnings	(25)	(5)
Increase in current tax from unrecognised temporary difference from a prior period	6	8
Total tax (credit) /charge	<hr/>	<hr/>
	(19)	95

**Notes to the financial statements for the year ended 30 September 2021 (continued)****7 Income tax (continued)****Factors that may affect future charges**

The increase in the UK corporation tax rate from 19% to 25% enacted in the Finance Act 2021 for profits arising after 1 April 2023. Therefore the deferred tax assets has been revalued based on these rates during the year leading to the P&L movement on rates change disclosed above.

**8 Deferred tax**

The elements of deferred taxation are as follows:

	<b>2021</b>	<b>2020</b>
	<b>£000</b>	<b>£000</b>
Differences between accumulated depreciation and capital allowances	102	49
1 October	49	44
Deferred tax charged in profit and loss account (note 7)	53	5
Total provision for deferred tax	102	49

**9 Tangible fixed assets**

	<b>Fixtures, fittings, tools and equipment</b>	<b>Plant and Vehicles</b>	<b>Total</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>
<b>Cost</b>			
At 1 October 2020	365	399	764
Additions	2	34	36
Transfer from fellow group companies	-	75	75
At 30 September 2021	367	508	875
<b>Depreciation</b>			
At 1 October 2020	242	353	595
Charge for the year	51	43	94
At 30 September 2021	293	396	689
<b>Carrying amount</b>			
At 30 September 2021	74	112	186
At 30 September 2020	123	46	169

Notes to the financial statements for the year ended 30 September 2021 (continued)

**10 Intangible assets**

	<b>Software £000</b>
<b>Cost</b>	
At 1 October 2020	-
Additions	25
At 30 September 2021	<u>25</u>
<b>Amortisation</b>	
At 1 October 2020	-
Amortisation charge	11
At 30 September 2021	<u>11</u>
<b>Carrying amount</b>	
At 30 September 2021	<u>14</u>
At 30 September 2020	<u>-</u>

**11 Stock**

	<b>2021 £000</b>	<b>2020 £000</b>
Finished goods	<u>85</u>	<u>81</u>

There is no material difference between the above values and the estimated replacement cost.

**12 Trade and other debtors**

	<b>2021 £000</b>	<b>2020 £000</b>
Trade debtors	398	441
Amounts owed by other group companies	2,003	1,386
Deferred tax	102	49
Prepayments and accrued income	705	725
	<u>3,208</u>	<u>2,601</u>

The amounts due from group undertakings are loans to related entities in the Compass Group. This balance is repayable on demand however, the directors have decided that this balance will not be called upon for a period of less than 12 months from the date of signing the financial statements.

**Notes to the financial statements for the year ended 30 September 2021 (continued)**

**13 Trade and other creditors: Amounts falling due within one year**

	<b>2021</b>	<b>2020</b>
	<b>£000</b>	<b>£000</b>
Trade Creditors	135	255
Accrued Expenses	219	171
Amount owed to group undertakings	693	-
Corporation tax	17	95
Other creditors	1,101	1,102
Deferred income	-	6
	<u>2,165</u>	<u>1,629</u>

Subsequent to the year end, the Company has received confirmation that group companies will not seek repayment of balances within 12 months of the date of signing of these accounts.

**14 Share capital**

**Allotted, called up and fully paid shares**

**Called up share capital**

	<b>30 September</b>		<b>30 September</b>	
	<b>2021</b>		<b>2020</b>	
	<b>No. 000</b>	<b>£000</b>	<b>No. 000</b>	<b>£000</b>
100 ordinary shares of £1 each	-	-	-	-

**15 Contingent liabilities**

There are no contingent liabilities in the year (2020: Nil).

**16 Parent and ultimate parent undertaking**

The Company's immediate parent undertaking is Compass Contract Services (U.K.) Limited.

The ultimate parent company and controlling party is Compass Group PLC. This is the largest and smallest group into which the Company is consolidated.

The only group of undertakings for which group accounts are drawn up and of which the Company is a member is Compass Group PLC. Copies of the group accounts referred to above can be obtained from Companies House, Crown Way, Cardiff, CF14 3UZ.